

Rabat Local Council

Business Plan 2026-2030



Business Plan

Statement of Income and Expenditure

Description

A	B	C	D	E	F (A+B+C+D+E)
Budget Jan-Dec 2026	Budget Jan-Dec 2027	Budget Jan-Dec 2028	Budget Jan-Dec 2029	Budget Jan-Dec 2030	Budget Jan-Dec 2026-2030
€	€	€	€	€	come

Income

Funds received from Central Government (1)
 Income raised from Bye-Laws (2)
 Income raised from LES (3)
 Investment Income (4)
 Other Income (5)
 Total

€1,372,054.07	€1,385,774.61	€1,399,632.36	€1,413,628.68	€1,427,764.97	€6,998,854.69
€50,650.00	€51,156.50	€51,668.07	€52,184.75	€52,706.59	€258,365.90
€4,744.00	€4,791.44	€4,839.35	€4,887.75	€4,936.63	€24,199.17
€20.00	€20.20	€20.40	€20.61	€20.81	€102.02
€7,631.00	€7,707.31	€7,784.38	€7,862.23	€7,940.85	€38,925.77
€1,435,099.07	€1,449,450.06	€1,463,944.56	€1,478,584.01	€1,493,369.85	€7,320,447.55

Expenditure

Personal Emoluments (6)
 Operations and Maintenance (7)
 Administration (8)
 Finance Cost (9)
 Other Expenditure (10)
 Total

€226,573.00	€228,838.73	€231,127.12	€233,438.39	€235,772.77	€1,155,750.01
€643,915.00	€650,354.15	€656,857.69	€663,426.27	€670,060.53	€3,284,613.64
€89,120.00	€90,011.20	€90,911.31	€91,820.43	€92,738.63	€454,601.57
€959,608.00	€969,204.08	€978,896.12	€988,685.08	€998,571.93	€4,894,965.22

Surplus / Deficit

€475,491.07	€480,245.98	€485,048.44	€489,898.92	€494,797.91	€2,425,482.33
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Detailed Estimates of Income
Description

	A	B	C	D	E	F (A+B+C+D+E)
	Budget 2026 Jan-Dec	Budget 2027 Jan-Dec	Budget 2028 Jan-Dec	Budget 2029 Jan-Dec	Budget 2030 Jan-Dec	Budget 2026-2030 Jan-Dec
	€	€	€	€	€	€
Income						
1	Funds Received from Central Government					
0001	€ 1,233,533.00	€ 1,245,868.33	€ 1,258,327.01	€ 1,270,910.28	€ 1,283,619.39	€ 6,292,258.01
0002-0004	€ 25,394.00	€ 25,647.94	€ 25,904.42	€ 26,163.46	€ 26,425.10	€ 129,534.92
0005-0019	€ 113,127.07	€ 114,258.34	€ 115,400.92	€ 116,554.93	€ 117,720.48	€ 577,061.75
	€ 1,372,054.07	€ 1,385,774.61	€ 1,399,632.36	€ 1,413,628.68	€ 1,427,764.97	€ 6,998,854.69
2	Bye-Laws & Legal Fees					
0021-0025						
0026-0035	€ 50,650.00	€ 51,156.50	€ 51,668.07	€ 52,184.75	€ 52,706.59	€ 258,365.90
	€ 50,650.00	€ 51,156.50	€ 51,668.07	€ 52,184.75	€ 52,706.59	€ 258,365.90
3	Local Enforcement Income					
0037						
0038-0055	€ 4,744.00	€ 4,791.44	€ 4,839.35	€ 4,887.75	€ 4,936.63	€ 24,199.17
	€ 4,744.00	€ 4,791.44	€ 4,839.35	€ 4,887.75	€ 4,936.63	€ 24,199.17
4	Investment Income					
0038-0055	€ 20.00	€ 20.20	€ 20.40	€ 20.61	€ 20.81	€ 102.02
0096-0099						
	€ 20.00	€ 20.20	€ 20.40	€ 20.61	€ 20.81	€ 102.02
5	General Income					
0056-0065						
0066-0069						
0070-0075						
0076-0080						
0081-0089						
0100-0109	€ 505.00	€ 510.05	€ 515.15	€ 520.30	€ 525.51	€ 2,576.01
0110-0119						
0120-0129	€ 7,126.00	€ 7,197.26	€ 7,269.23	€ 7,341.92	€ 7,415.34	€ 36,349.76
	€ 7,631.00	€ 7,707.31	€ 7,784.38	€ 7,862.23	€ 7,940.85	€ 38,925.77
Total	€ 1,435,099.07	€ 1,449,450.06	€ 1,463,944.56	€ 1,478,584.01	€ 1,493,369.85	€ 7,320,447.55

Detailed Estimates of Expenditure

Description

A	B	C	D	E	F (A+B+C+D+E)
Budget 2026 Jan-Dec	Budget 2027 Jan-Dec	Budget 2028 Jan-Dec	Budget 2029 Jan-Dec	Budget 2030 Jan-Dec	Budget 2026-2030 Jan-Dec
€	€	€	€	€	€

6	Personal Emoluments						
	1100 Mayor's Allowance	€ 16,163.03	€ 16,324.66	€ 16,487.91	€ 16,652.79	€ 16,819.31	€ 82,447.70
	1200 Employees' Salaries & Wages	€ 147,091.35	€ 148,562.26	€ 150,047.89	€ 151,548.36	€ 153,063.85	€ 750,313.71
	1300 Bonuses	€ 14,717.34	€ 14,864.51	€ 15,013.16	€ 15,163.29	€ 15,314.92	€ 75,073.23
	1400 Income Supplements						
	1500 Social Security Contributions	€ 12,479.56	€ 12,604.36	€ 12,730.40	€ 12,857.70	€ 12,986.28	€ 63,658.30
	1600 Allowances	€ 31,916.00	€ 32,235.16	€ 32,557.51	€ 32,883.09	€ 33,211.92	€ 162,803.68
	1700 Overtime	€ 4,205.64	€ 4,247.70	€ 4,290.17	€ 4,333.08	€ 4,376.41	€ 21,452.99
		€ 226,572.92	€ 228,838.65	€ 231,127.04	€ 233,438.31	€ 235,772.69	€ 1,155,749.60
7	Operations and Maintenance						
	2100-2149 Public Utilities	-€ 4,552.07	-€ 4,597.59	-€ 4,643.57	-€ 4,690.00	-€ 4,736.90	-€ 23,220.13
	2200-2259 Public Materials & Supplies	€ 13,280.49	€ 13,413.29	€ 13,547.43	€ 13,682.90	€ 13,819.73	€ 67,743.85
	2300-2399 Repairs & Upkeep	€ 69,242.57	€ 69,935.00	€ 70,634.35	€ 71,340.69	€ 72,054.10	€ 353,206.70
	2400-2449 Rent	€ 34,405.65	€ 34,749.71	€ 35,097.20	€ 35,448.18	€ 35,802.66	€ 175,503.39
	3010 Street Lighting	€ 50,656.55	€ 51,163.12	€ 51,674.75	€ 52,191.49	€ 52,713.41	€ 258,399.32
	3020 Lease of Equipment						
	3030 Insurance	€ 10,487.84	€ 10,592.72	€ 10,698.65	€ 10,805.63	€ 10,913.69	€ 53,498.52
	3035 Bank Charges	€ 1,536.21	€ 1,551.57	€ 1,567.09	€ 1,582.76	€ 1,598.59	€ 7,836.21
	3038 Penalties		€ 0.00	€ 0.00	€ 0.00	€ 0.00	€ 0.00
	3040 Waste Disposal		€ 0.00	€ 0.00	€ 0.00	€ 0.00	€ 0.00
	3041 Refuse Collection						
	3042 Bulky Refuse Collection	€ 18,200.20	€ 18,382.20	€ 18,566.02	€ 18,751.68	€ 18,939.20	€ 92,839.31
	3043 Bins of wheels						
	3045 Bring in Sites						
	3051 Road & Street Cleaning	€ 167,118.64					
	3052 Cleaning & Maintenance of Non Urban Roads	€ 31,415.04	€ 31,729.19	€ 32,046.48	€ 32,366.95	€ 32,690.62	€ 160,248.28
	3053 Cleaning of Public Conveniences	€ 22,765.40	€ 22,993.05	€ 23,222.98	€ 23,455.21	€ 23,689.77	€ 116,126.42
	3055 Cleaning of Council Premises	€ 1,780.63	€ 1,798.44	€ 1,816.42	€ 1,834.58	€ 1,852.93	€ 9,083.00
	3060 Cleaning & Maintenance of Parks & Gardens	€ 16,845.79	€ 17,014.25	€ 17,184.39	€ 17,356.23	€ 17,529.80	€ 85,930.46
	3061 Cleaning & Maintenance of Soft Areas	€ 2,763.36	€ 2,790.99	€ 2,818.90	€ 2,847.09	€ 2,875.56	€ 14,095.91
	3062 Cleaning & Maintenance of Beaches & CA						
	3063 Cleaning & Maintenance of Country Non-Urban						
	3064 Other Contractual Services	€ 30,549.47	€ 30,854.96	€ 31,163.51	€ 31,475.15	€ 31,789.90	€ 155,833.00
	3070-3090 Consultation Fees						
	3100-3139 Contract & Project Management						
	3300-3379 Hospitality	€ 17,690.15	€ 17,867.05	€ 18,045.72	€ 18,226.18	€ 18,408.44	€ 90,237.54
	3380-3389 Community	€ 159,237.61	€ 160,829.99	€ 162,438.29	€ 164,062.67	€ 165,703.30	€ 812,271.85
	3600-3694 Local Enforcement Expenses	€ 491.87	€ 496.79	€ 501.76	€ 506.77	€ 511.84	€ 2,509.03
	3700-3799 EU Projects						
	3800-3899 Twinning						
		€ 643,915.40	€ 481,564.73	€ 486,380.37	€ 491,244.18	€ 496,156.62	€ 2,432,142.66
	Total	€ 870,488.32	€ 710,403.38	€ 717,507.41	€ 724,682.48	€ 731,929.31	€ 3,587,892.26

Detailed Estimates of Expenditure (Continued)

Business Plan 2026-2030

Description		A	B	C	D	E	F (A+B+C+D+E)
		Budget 2026 Jan-Dec €	Budget 2027 Jan-Dec €	Budget 2028 Jan-Dec €	Budget 2029 Jan-Dec €	Budget 2030 Jan-Dec €	Budget 2026-2030 Jan-Dec €
8	Administration & Other Expenditure						
2150-2199	Office Utilities	€ 15,090.41	€ 15,241.31	€ 15,393.73	€ 15,547.66	€ 15,703.14	€ 76,976.26
2260-2299	Office Materials and Supplies	€ 2,098.00	€ 2,118.98	€ 2,140.17	€ 2,161.57	€ 2,183.19	€ 10,701.91
2450-2499	Office Rent	€ 759.00	€ 766.59	€ 774.26	€ 782.00	€ 789.82	€ 3,871.66
2500-2599	National & International Memberships	€ 909.00	€ 918.09	€ 927.27	€ 936.54	€ 945.91	€ 4,636.81
2600-2699	Office Services	€ 13,220.00	€ 13,352.20	€ 13,485.72	€ 13,620.58	€ 13,756.79	€ 67,435.29
2700-2799	Transport	€ 14,083.00	€ 14,223.83	€ 14,366.07	€ 14,509.73	€ 14,654.83	€ 71,837.45
2800-2899	Travel	€ 2,227.00	€ 2,249.27	€ 2,271.76	€ 2,294.48	€ 2,317.43	€ 11,359.94
2900-2999	Information Services	€ 2,621.00	€ 2,647.21	€ 2,673.68	€ 2,700.42	€ 2,727.42	€ 13,369.73
3050	Office Cleaning						
3140-3199	Professional Services	€ 35,404.00	€ 35,758.04	€ 36,115.62	€ 36,476.78	€ 36,841.54	€ 180,595.98
3200-3299	Training						
3345	Office Hospitality	€ 2,710.00	€ 2,737.10	€ 2,764.47	€ 2,792.12	€ 2,820.04	€ 13,823.72
3400-3499	Incidental Expenses						
		€ 89,121.41	€ 90,012.62	€ 90,912.75	€ 91,821.88	€ 92,740.10	€ 454,608.76
9	Finance Costs						
3036	Interests on Bank Loan						
	Interest on payable repayment						
10	Other Expenditure						
3500-3599	Loss/(Profit) on Disposal of assets						
3695	Increase (Decrease) in allowance for bad debts						
8000-8090	Depreciation (charge for the year)						
	Total	€ 89,121.41	€ 90,012.62	€ 90,912.75	€ 91,821.88	€ 92,740.10	€ 454,608.76

Statement of Financial Position

Description	A	B	C	D	E	F (A+B+C+D+E)
	Budget 2026 Jan-Dec	Budget 2027 Jan-Dec	Budget 2028 Jan-Dec	Budget 2029 Jan-Dec	Budget 2030 Jan-Dec	Budget 2026-2030 Jan-Dec
	€	€	€	€	€	€
Non-Current Assets						
Property, Plant and Equipment (16)						
Current Assets						
Inventories						
Receivables						
Cash and Cash Equivalents						
Total Current Assets						
Current Liabilities (14)						
Payables						
Total Current Liabilities						
Non Current Liabilities						
Net Assets						
Reserves						
Retained Funds						

Financial Situation Indicator

Description	A	B	C	D	E	F (A+B+C+D+E)
	Budget 2026 Jan-Dec	Budget 2027 Jan-Dec	Budget 2028 Jan-Dec	Budget 2029 Jan-Dec	Budget 2030 Jan-Dec	Budget 2026-2030 Jan-Dec
	€	€	€	€	€	€
Current Assets						
Current Liabilities						
Working Capital						
Government Allocation						
FSI						